



BUMI ARMADA

PROXY FORM

BUMI ARMADA BERHAD
Registration No. 199501041194 (370398-X)
(Incorporated in Malaysia)

*I/*We, _____ *NRIC No./*Passport No./*Registration No. _____
[FULL NAME AS PER NRIC/FORM OF INCORPORATION IN BLOCK LETTERS] [COMPULSORY]

of _____ and telephone no. _____
[FULL ADDRESS]

being a member of Bumi Armada Berhad (the "Company"), hereby appoint _____
[FULL NAME AS PER NRIC IN BLOCK LETTERS]

*NRIC No./*Passport No. _____ of _____
[FULL ADDRESS]

_____ [EMAIL ADDRESS/TELEPHONE NO.]

and/or _____ *NRIC No./*Passport No. _____
[FULL NAME AS PER NRIC IN BLOCK LETTERS] [COMPULSORY]

of _____
[FULL ADDRESS]

_____ [EMAIL ADDRESS/TELEPHONE NO.]

or failing *him/*her, THE CHAIRMAN OF THE MEETING as *my/*our *proxy/*proxies to vote for *me/*us and on *my/*our behalf at the **30th Annual General Meeting of the Company will be held on Thursday, 21 May 2026 at 2.00 p.m. at Ballrooms 1 & 2, 1st Floor, KLGCC Convention Centre (formerly Sime Darby Convention Centre), 1A Jalan Bukit Kiara 1, 60000 Kuala Lumpur, Malaysia** and at any adjournment thereof.

** Please delete the words "the Chairman of the meeting" if you wish to appoint some other person to be your proxy.*

** I/*We indicate with an "X" in the spaces below how *I/*we wish *my/*our vote to be cast:*

Resolutions	Description	For	Against	Abstain
Ordinary Business				
Ordinary Resolution 1	To re-elect Raja Tan Sri Dato' Seri Arshad bin Raja Tun Uda who retires by rotation in accordance with Rule 131.1 of the Company's Constitution, and who being eligible, offers himself for re-election as a Director of the Company.			
Ordinary Resolution 2	To re-elect Mr Uthaya Kumar a/l K Vivekananda who retires by rotation in accordance with Rule 131.1 of the Company's Constitution, and who being eligible, offers himself for re-election as a Director of the Company.			
Ordinary Resolution 3	To re-elect Ms Raja Farhana binti Raja Nong Chik Najmuddin who retires in accordance with Rule 116 of the Company's Constitution, and who being eligible, offers herself for re-election as a Director of the Company.			
Ordinary Resolution 4	To approve the payment of fees and benefits to the Non-Executive Directors of an amount of up to RM3.25 million from 21 May 2026 until the conclusion of the next Annual General Meeting of the Company to be held in 2027.			
Ordinary Resolution 5	To re-appoint Messrs PricewaterhouseCoopers PLT as Auditors of the Company for the financial year ending 31 December 2026 and to authorise the Directors to fix their remuneration for that year			
Special Business				
Ordinary Resolution 6	Continuation in Office for Mr Uthaya Kumar a/l K Vivekananda as an Independent Non-Executive Director			
Ordinary Resolution 7	To authorise the Directors to issue and allot new ordinary shares pursuant to Sections 75 and 76 of the Companies Act, 2016 and the Main Market Listing Requirements of Bursa Malaysia Securities Berhad.			

Subject to the above stated voting instructions, *my/*our *proxy/*proxies may vote or abstain from voting on any resolutions as *he/*she/*they may think fit.

<p>If appointment of proxy by an individual or a corporation is under hand</p> <p>_____</p> <p>(beneficial owner)</p> <p>Signed by *individual member/*officer or attorney of member/*authorised nominee of</p> <p>_____</p> <p>(beneficial owner)</p>	<p>No. of shares held: _____</p> <p>Securities Account No.: _____</p> <p>(CDS Account No.)</p> <p>Date: _____</p>	<p>The proportions of *my/*our holding to be represented by *my/*our *proxy/*proxies are as follows:</p> <p>First Proxy</p> <p>No. of shares: _____</p> <p>Percentage: _____</p>
<p>If appointment of proxy by a corporation is under seal</p> <p>The Common Seal of _____</p> <p>_____</p> <p>was hereto affixed in accordance with its Articles of Association/Constitution in the presence of:</p> <p>_____</p> <p>Director *Director/*Secretary</p> <p>in its capacity as *member/*attorney of member/*authorised nominee of</p> <p>_____</p> <p>(beneficial owner)</p>	<p style="text-align: center;">Seal</p> <p>No. of shares held: _____</p> <p>Securities Account No.: _____</p> <p>(CDS Account No.)</p> <p>Date: _____</p>	<p>_____</p> <p>%</p> <p>Second Proxy</p> <p>No. of shares: _____</p> <p>Percentage: _____</p> <p>_____</p> <p>%</p>

* Delete if inapplicable.

NOTES:

1. A member of the Company entitled to attend and vote at the 30th Annual General Meeting ("AGM") is entitled to appoint one (1) or more proxies to attend, participate, speak and vote for him/her subject to the following provisions:
 - (i) save as provided for in Note 2, the Companies Act 2016 ("CA 2016") and any applicable law, each member shall not be permitted to appoint more than two (2) proxies; and
 - (ii) where a member appoints more than one (1) proxy, the appointment shall be invalid unless it/he/she **specifies** the proportion of the member's shareholdings to be represented by each proxy.
2. For the avoidance of doubt and subject always to Note 1, the CA 2016 and any applicable law:
 - (i) where a member of the Company is an authorised nominee, it may appoint at least one (1) proxy in respect of each securities account it holds to which ordinary shares in the Company are credited. Each appointment of proxy by an authorised nominee shall be made separately or in one instrument of proxy which shall specify the securities account number and the name of the beneficial owner for whom the authorised nominee is acting;
 - (ii) where a member is an exempt authorised nominee which holds ordinary shares in the Company for multiple beneficial owners in one (1) securities account ("omnibus account"), there is no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each omnibus account it holds.
3. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy.
4. The instrument appointing a proxy shall:
 - (i) in the case of an individual, be signed by the appointor or by his/her attorney; and
 - (ii) in the case of a corporation, be either under its common seal or signed by its attorney or by an officer on behalf of the corporation.
5. The instrument appointing a proxy must be submitted to the **Company's Share Registrars, Boardroom Share Registrars Sdn. Bhd.** in any one of the following manner:
 - (i) by hand or post, at **11th Floor, Menara Symphony, No. 5, Jalan Prof. Khoo Kay Kim, Seksyen 13, 46200 Petaling Jaya, Selangor Darul Ehsan, Malaysia**; or
 - (ii) electronically via email at bsr.proxy@boardroomlimited.com; or
 - (iii) electronically via the Share Registrars website, Boardroom Smart Investor Online Portal. Kindly follow the link at <https://investor.boardroomlimited.com> to log in and deposit your proxy form electronically.

in each case, not less than 24 hours before the time appointed for the taking of the poll at the 30th AGM or adjourned meeting (i.e. the proxy form needs to be submitted no later than 2.00 p.m. on 20 May 2026 or 24 hours before the time appointed for the adjourned meeting). Otherwise, the instrument of proxy shall not be treated as valid and the person so named shall not be entitled to vote in respect thereof.
6. The resolutions put to the votes at the 30th AGM shall be determined by poll. A proxy may vote on a poll. If the form of proxy is returned without an indication as to how the proxy shall vote on any particular matter, the proxy may exercise his/her discretion as to whether to vote on such matter and if so, how. A proxy appointed to attend and vote at a meeting of the Company shall have the same rights as the member to raise questions at the meeting.
7. The lodging of a form of proxy does not preclude a member from attending and voting at the meeting should the member subsequently decide to do so.
8. Personal Data Privacy

By submitting the duly executed form of proxy, a member of the Company (i) consents to the processing, including collection, use and disclosure of the member's personal data by the Company (or its agents) for all matters relating to or in connection with the 30th AGM (including any adjournment thereof) and for the Company's (or its agents') compliance with any applicable laws, rules or regulations and guidelines (collectively the "Purposes"); and (ii) warrants that such member has obtained the prior consent of its proxy(ies) and/or representatives for the processing, including collection, use and disclosure by the Company (or its agents) of the personal data of such proxy(ies) and/or representative(s) for the Purposes.