

Q3 2025 Health, Safety & Environment



Armada Sterling

12 years LTI free



Armada Sterling II

10 years LTI free



Karapan Armada Sterling III

7 years LTI free



Armada Olombendo

3 years LTI free



Armada TGT 1

14 years LTI free



FSU Armada LNG Mediterrana

8 years LTI free



Armada Kraken

3 years LTI free



Armada Constructor

8 years LTI free



Armada Installer

15 years LTI free



Armada Sterling V

1 year LTI free

LTI free third quarter

- Armada Sterling V achieved 1-year LTI free milestone on 1st July 2025.
- Armada TGT achieved 14 years LTI free milestone on 18th July 2025.
- Karapan Armada Sterling III achieved 7 years LTI free milestone on 26th July 2025.











Uptime Owned Units

98.66 %

Armada TGT

- Repairs within ballast and cargo tanks
- HVAC Condenser 'B' for the E-House replaced with a new unit
- Anti corrosion work (blasting and painting) on the hull

Armada Kraken

- · Replacement auxiliary winch installed on Port Crane
- Hull and mooring inspections
- · Seawater Lift Pumps A and B replaced

Armada Olombendo

- ESD 1 Smoke Detection Steering Gear room
- GTG-B 4K Maintenance activities
- ABS survey/tanks inspections
- Flag and Helifuel Annual inspections

Armada LNG Mediterrana

Radio equipment, Life Saving and Fire Fighting annual servicing











Uptime JV Units

100 %

Armada Sterling II (C7)

- Generator and compressor condition assessment and vibration system upgrade
- Sea water lift pump pipeline renewal
- Pressure vessel inspection and hydrotest

Karapan Armada Sterling III

- Commenced major overhaul of LP Gas Compressor B
- Re-certification of fiscal condensate metering skid

Armada Sterling V

- Air Compressor C maintenance activities
- Hydro test of pressure vessels

Armada Sterling (D1)

- WBT & COT thickness gauging & verification by ABS Class
- Port Crane Engine ECM module replacement



New Ventures Update (Q3 2025)

Active tenders/bids

- Jalu PSC bid date 28NOV. BA has an RTM for the bid.
- FPSO FEED in progress.
- CO2 FSIU pre-FEED completed.

Akia Production Sharing Contract (Akia PSC)

 A 750km2 3D seismic acquisition completed in May 2025 and currently being processed. Expected completion is Q1 2026.





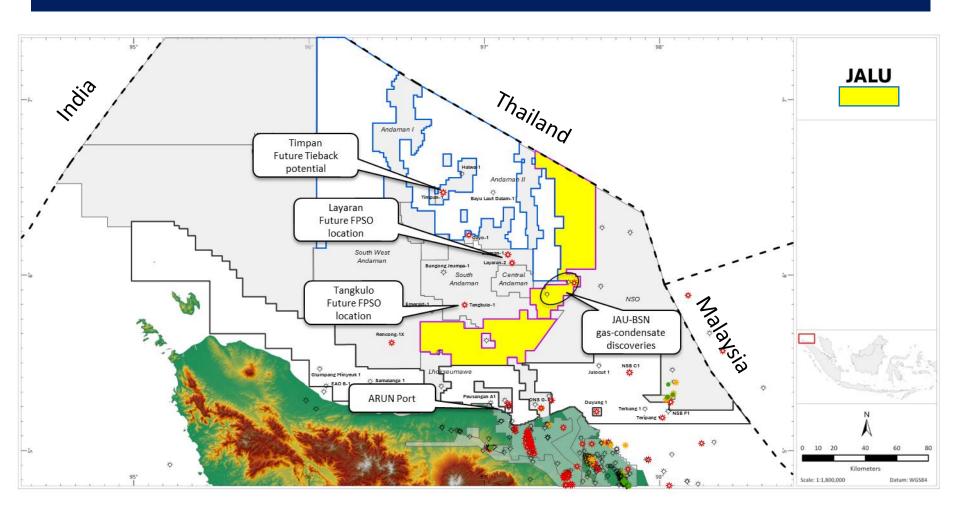
Kojo Production Sharing Contract (Kojo PSC)

 1st Geological and Geophysical study technical discussions ongoing with SKK MIGAS





New Ventures Update (Q3 2025)





Environmental Social Responsibility - Updates



On 23rd September 2025, Bumi Armada awarded 38 scholarships to final-year students at Ho Chi Minh City University of Technology (HCMUT) across four faculties and also sponsored the First Prize Winner of the BK Innovation Competition to foster innovation and excellence among students.



Q3 2025 Financial Performance











Q3 2025 Financial Highlights (vs Q2 2025)



RM361m (RM407m)

Revenue **



RM98m (RM80m)

Profit for the financial period

** Adjusted revenue would be RM451m if Armada Olombendo FPSO and Malta FSU finance lease revenue was substituted with BBC billings instead.

The Group's Key Financial Focus Areas (Q3 2025 versus Q2 2025)

1 Cash generation



RM171m (RM373m)

Net cash flows from operating activities

- · Timing of collection from a charterer; and
- Lower Kraken option period charter rate.

2 Driving debt reduction



RM2,729m (RM3,062m)

Total borrowings

US\$89m (US\$63m)

Debt reduction

3 Cash position to fund growth



RM1,256m (RM1,415m)

Cash balance

- Net current assets position of RM1,387m
 - Net assets per share RM1.01



Results Overview – Q3 2025 vs. Q2 2025

RM'm	Q2 2025	Q3 2025
Revenue	407.1	360.7
Operating expenses	(292.4)	(246.8)
Forex (loss)/gain	(18.3)	0.0
Other operating income	20.7	21.1
Operating profit	117.1	135.0
Finance costs	(63.7)	(58.3)
Share of results of JVs and associates	23.5	19.3
Profit before tax	76.9	96.0
Taxation	3.5	2.0
Profit for the financial period:	80.4	98.0
Attributable to: Owners of the Company Attributable to non-controlling interest	80.0 0.4 80.4	96.1 1.9 98.0
Segment revenue:		
Operations	404.4	356.8
Others	2.7	3.9
	407.1	360.7
Segment results:		
Operations	207.1	191.8
Others	(47.2)	(15.5)
	159.9	176.3

Revenue due to distribution from Trustee of bankrupt former charterer of Armada Perdana FPSO (disposed vessel) in Q2 2025 and lower operating and maintenance revenue from Armada Kraken FPSO in Q3 2025.

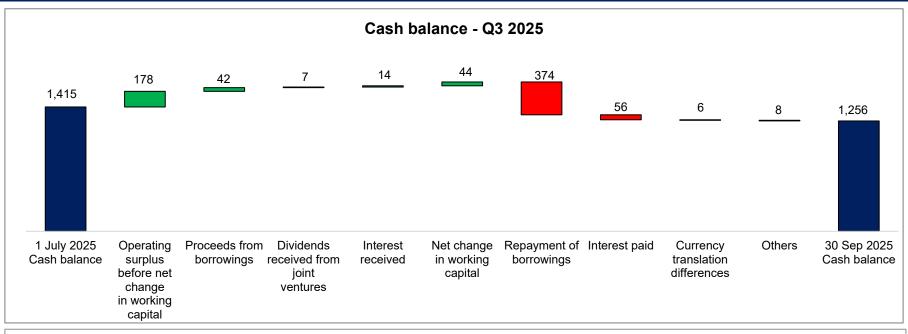
Operating expenses due to lower exploration and evaluation expenses incurred for Akia PSC and lower reimbursable cost from Armada Kraken FPSO in Q3 2025.

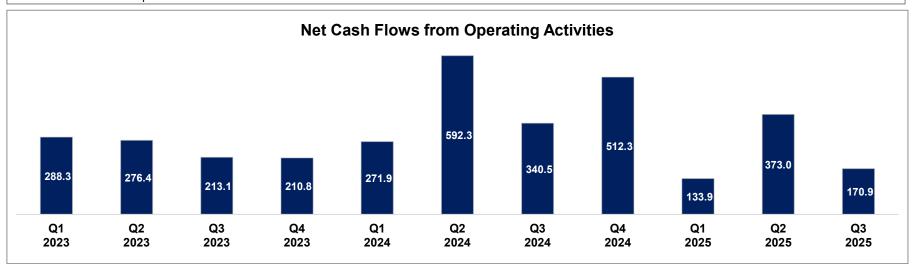
Forex due to foreign exchange loss arising from translation of intercompany balances and fixed deposits denominated in foreign currency in Q2 2025.

Finance cost ongoing reduction due to debt repayment and prepayment.



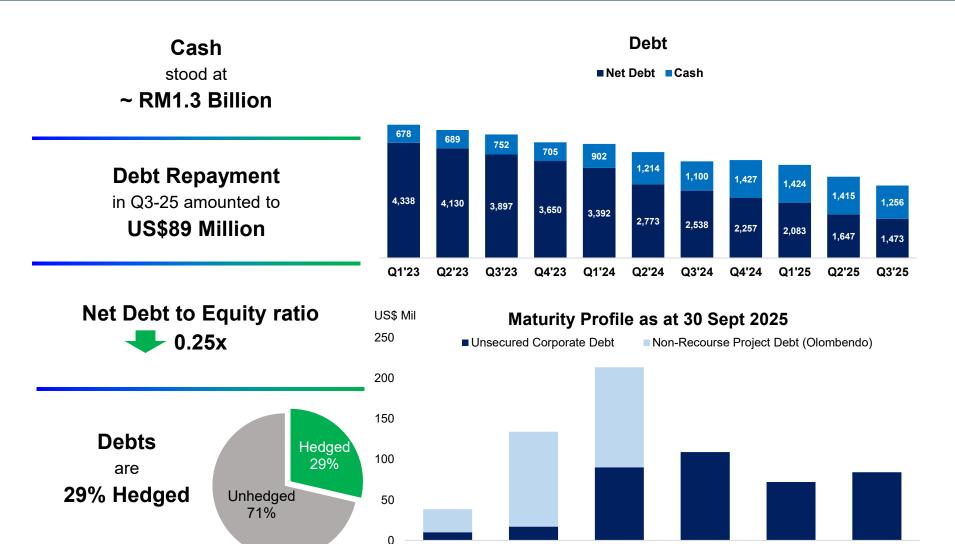
Cash Movement – Q3 2025







Leverage Reducing Over Time



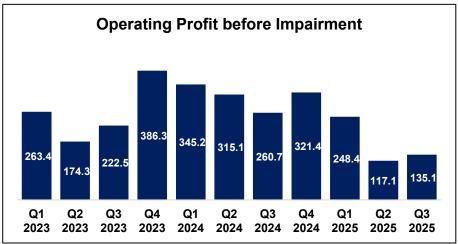
Q4 2025

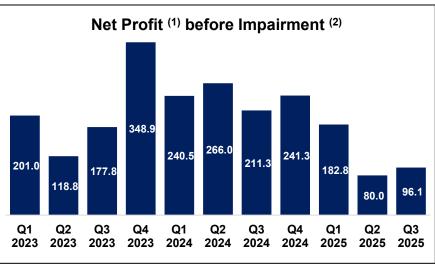


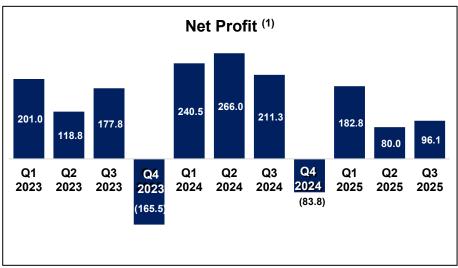
Financial Performance Over Time

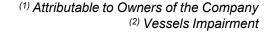
(All amounts shown are in RM'm)







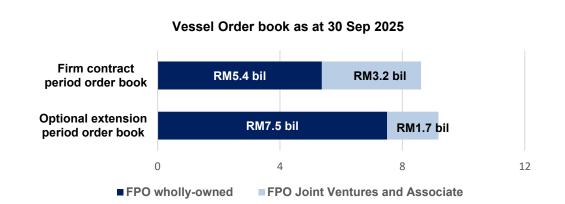




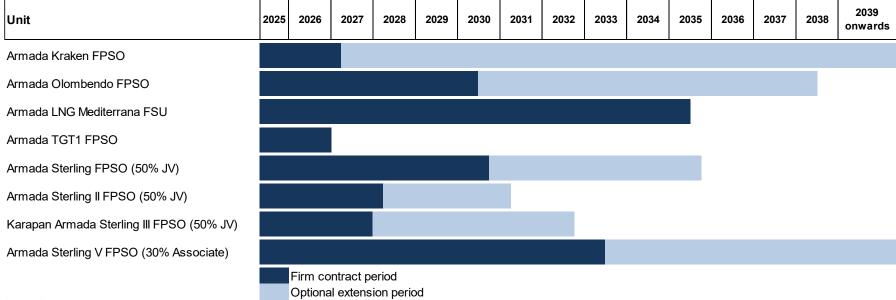


Vessel Order Book as of 30 Sep 2025

- ➤ 72% vessel order book from wholly-owned FPO units
- Robust firm vessel order book of RM8.6b
- Certain contracts contain extension options beyond the firm contract period with a total potential value of RM9.2b



Charter Period of FPO Units





2025 Outlook

We are pursuing new opportunities in targeted markets. We will continue to focus on the following areas to improve the prospects of the organisation:

Safety

Maintain LTI free for all assets.

Performance

Sustain solid financial performance driven by operational excellence.

Growth

Expand our core FPSO business and explore the potentials of non-core areas.

Relationships

Strengthen our relationship with clients and partners.

ESG

Focus on managing our ESG risks to improve our performance and ratings.



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Q & A



